

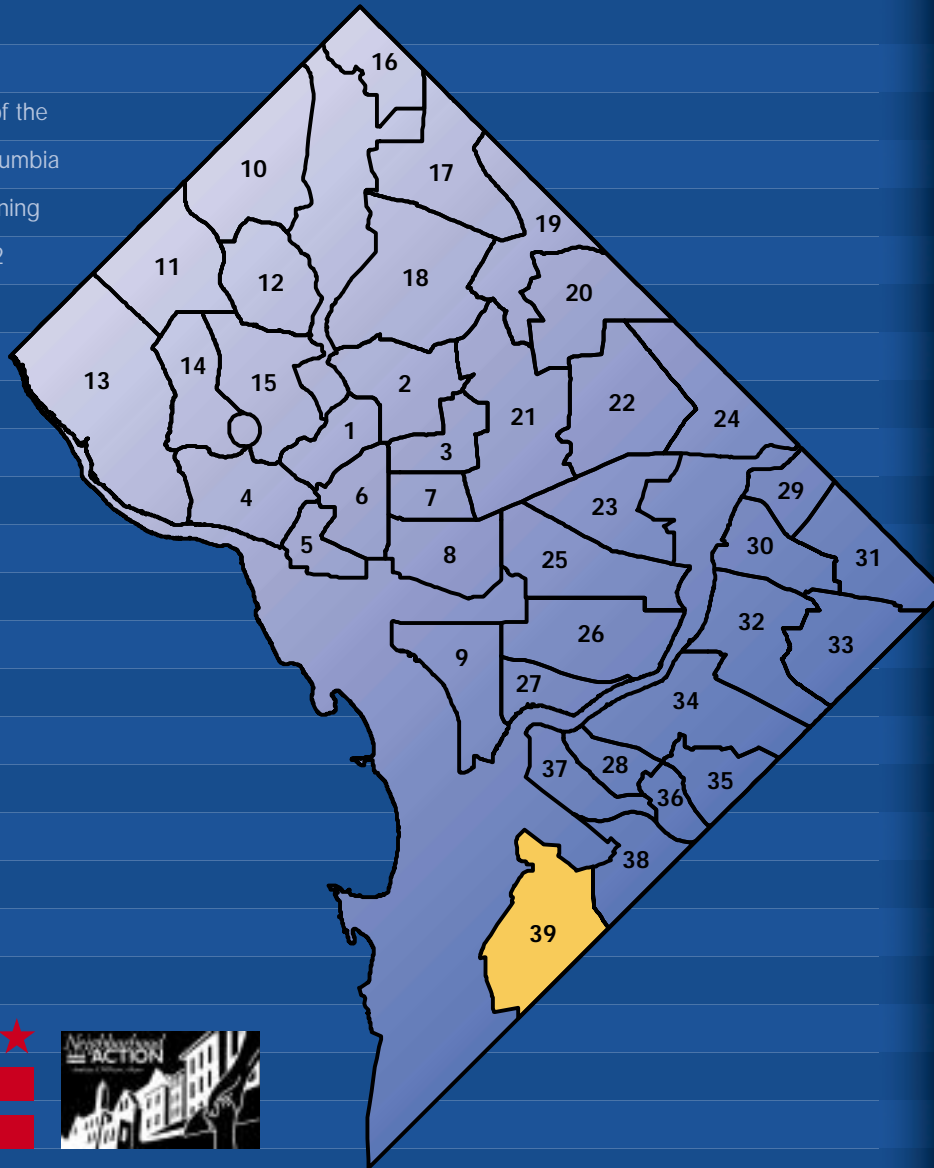
Neighborhood Cluster

39

District of Columbia Strategic Neighborhood Action Plan

Prepared by

Government of the
District of Columbia
Office of Planning
Summer 2002



GOVERNMENT OF THE DISTRICT OF COLUMBIA, ANTHONY A. WILLIAMS, MAYOR



Bellevue
Congress Heights
Washington Highlands

Acknowledgments

*The following people and groups
deserve special recognition for the
time they dedicated to developing
this plan for Cluster 39:*

Sandy Allen, Council Member

Advisory Neighborhood Commissions 8C, 8D,
and 8E

Anacostia Economic Development Corporation

Businesses and Residents of Congress Heights,
Bellevue, and Washington Highlands

Cluster 39 Neighborhood Steering Committee

Congress Heights Community Association

Covenant Baptist Church

East of the River Community Development
Corporation

Far Southwest/Southeast Community
Development Corporation

Living Word Church

Lydia's House

Paramount Baptist Church

Redemption Ministries

Sierra Club

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	Letter From the Mayor	2
	Letter From the Director	3
1	Introduction	5
	Neighborhood <i>Action</i>	
	Strategic Neighborhood Action Plan	
	The Comprehensive Plan	
2	State of the Cluster	7
	A Message From Your Neighborhood Planner	
	Cluster 39 Neighborhoods	
	Physical Characteristics and Assets	
	Demographics	
	Recent Neighborhood Activity	
3	Developing Your SNAP	15
	Citizen-Driven Process	
	Cluster Priorities	
	Agency Commitment Highlights	
4	The Action Plan	19
	Understanding the Plan	
	Agency Responses to Citizen Priorities	
	Actions With No Commitments	
5	Other Neighborhood Initiatives	43
	Overview	
	Neighborhood Service Initiative	
6	What Happens Now	49
	Progress Updates to Your SNAP	
	Implementation of Citizen-Driven Actions	
	Role of Your Neighborhood Planner	
	Appendix A: Reference Materials	51
	Appendix B: Action Plan Partner Abbreviations	52

Table of Contents

Letter From the Mayor



Dear Resident,

I am very proud to present the Strategic Neighborhood Action Plan (SNAP) for your Neighborhood Cluster. I personally want to congratulate all the citizens, the citizen and civic associations, the faith community, the Advisory Neighborhood Commissioners, the businesses, and others that helped shape this plan.

I have personally reviewed these plans and am struck by the tremendous amount of work, thought, and commitment that went into their preparation. I value these SNAPs as a way to communicate directly with you, the residents and stakeholders of this marvelous city.

What began at the city-wide level with the first and second Citizen Summits in 1999 and 2001 has been expanded at the neighborhood level through the Neighborhood Planning, Neighborhood Service, and Neighborhood Outreach efforts—all part of the overall Neighborhood *Action* program. Through this triad, I have heard your concerns and priorities directly and have taken measures to respond.

This Strategic Neighborhood Action Plan is not just words on paper. Every agency in my administration has reviewed these plans to see how they might contribute to advancing the priorities and objectives you outlined here. As you know, this was a tough budget year. I instructed agencies to preserve their commitments to addressing your priorities, as they assessed how and where to trim their budgets. What's more, additional funding was provided to specifically accomplish a number of important neighborhood priorities articulated through the SNAPs across the city. This approach includes funding to install an additional 600 litter cans across the city; hire an additional Fire Inspector for every Ward; add another staff person under the Clean City Administrator, who will further the goal of neighborhood cleanliness; hire additional Historic Preservation staff to review projects in historic areas; and more. While not every priority was met, such changes signal tangible evidence of my belief that the business of government starts with the business of the people.

This SNAP document is a first of its kind. It is the first time a major city has coordinated a plan with every neighborhood in the city in a single year. It is the first product of many that will provide citizens with a record of how this government will directly respond to your priorities.

I am excited about this SNAP document and about what it signals for the future of our neighborhoods and our city. I look forward to working with you, my agencies, and other stakeholders to implement the many significant priorities you have identified here. Congratulations, and now the work begins.

Sincerely,

Anthony A. Williams
Mayor

Dear Resident,

Enclosed is your Neighborhood Cluster's Strategic Neighborhood Action Plan (SNAP). I want to personally thank all who contributed to developing this plan and congratulate them for their hard work. Many in your neighborhood devoted considerable time identifying strategies to improve the quality of life in your neighborhood. This effort has helped us—the District government—better partner with you to make concrete improvements in our communities.

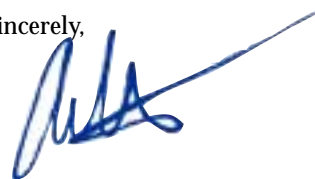
Your SNAP is a new kind of "plan for action" because it will not simply sit on a shelf. It is a document that lists key commitments by agencies and includes a timeline for implementation. It is a document whereby the commitments will be tracked by the Mayor's Office of Neighborhood *Action* to ensure that they are followed through to completion. It is an action plan and a foundation of our city's budget.

With the same level of deep commitment in developing this plan, I urge you—neighborhood groups, the faith community, businesses, nonprofits, Advisory Neighborhood Commissioners, and others—to help implement the remaining actions. While I know many of you have been active in your neighborhoods for years, implementing specific actions in this plan will help unite government and citizen efforts through its goal of addressing specific priorities identified by your neighbors.

Our work with you in your neighborhoods has just begun! Your Neighborhood Planner will continue to work with you to help keep you informed about the major new developments in the area: 1) the construction of a new grocery store and 80 new houses at Camp Sims; 2) the master planning process and redevelopment of St. Elizabeth's campuses; 3) the revitalization of the Bellevue neighborhood; and 4) the redevelopment of the Old Congress Heights School site.

I look forward to our continued work with you in your Neighborhood Cluster. Thank you and congratulations once again for all your hard work and dedication in developing this SNAP.

Sincerely,



Andrew A. Altman
Director, Office of Planning

Letter From the Director



Neighborhood Action

Three years ago, Mayor Williams's administration developed a new framework for how the District government would work together with citizens and other partners to make good decisions and to improve our city. This framework was the start of *Neighborhood Action*. The mission of *Neighborhood Action* is to empower citizens to improve their communities by mobilizing and coordinating the resources of government, businesses, nonprofits, the faith community, neighborhood leaders, and the citizens themselves. *Neighborhood Action* has held four Citizen Summits: one in November 1999, a follow-up in January 2000, one in October 2001, and another in December 2001. There were also two Youth Summits to hear from our younger residents. At those public forums, citizens shared their priorities for the city, which helped redefine our District government's priorities at the city-wide level.

It was also realized, however, that there was much work to be done at the neighborhood level. As part of

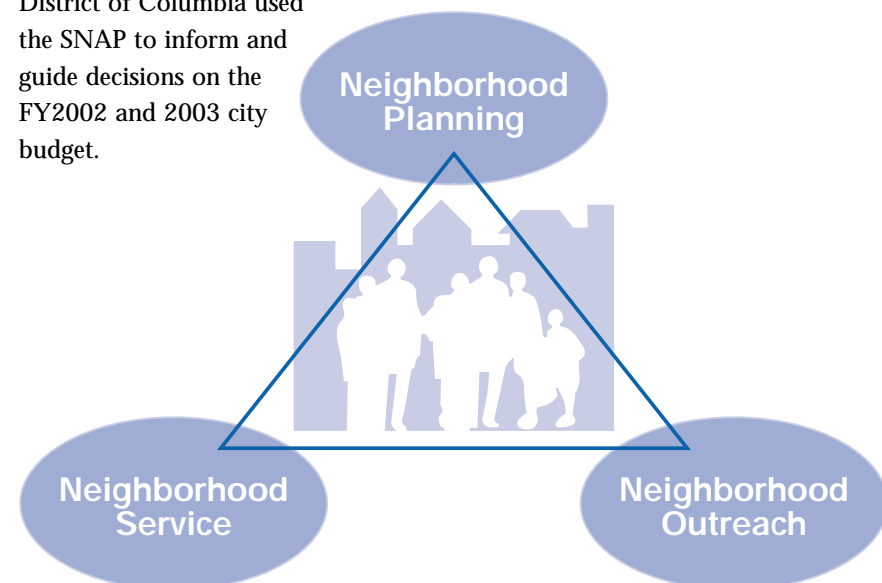
Neighborhood Action, the *Neighborhood Action Triangle* was created—three neighborhood initiatives aimed to identify and then solve neighborhood-specific issues. They are the *Neighborhood Service Initiative*, the *Neighborhood Outreach Program*, and the *Neighborhood Planning Initiative*. **Neighborhood Service** addresses recurring service delivery problems that require the coordinated involvement of more than one agency. **Neighborhood Outreach** holds public meetings, town halls, “coffee with the Mayor,” and other meetings to ensure that this administration stays connected to neighborhood issues. **Neighborhood Planning** has been working with citizens to identify top priority issues and to develop Strategic Neighborhood Action Plans (SNAPs) for each of the 39 Neighborhood Clusters in the city.

Strategic Neighborhood Action Plan

This document is the SNAP for your Neighborhood Cluster. Citizens, citizen groups, businesses, the faith community, Advisory Neighborhood Commissioners, and others helped

develop this plan with the *Neighborhood Planning Initiative* located in the DC Office of Planning (OP).

The SNAP is part of *Neighborhood Action*, which is Mayor Williams's initiative to reengage citizens in the governance of their city and to establish a vision, priorities, and action for your Neighborhood Cluster. For the first time in the District, the SNAP provides residents a process to articulate and begin addressing many of the neighborhoods' most pressing challenges. The government of the District of Columbia used the SNAP to inform and guide decisions on the FY2002 and 2003 city budget.



Introduction

1

Unlike the long-range goals of the Comprehensive Plan, the SNAP identifies near-term goals for a 2-year period. Through a series of community workshops and meetings, community stakeholders identified the priority areas of the Cluster 39 SNAP: Economic Development, Public Safety, and Increased Educational/Vocational Opportunities for Children and Adults. These three priorities and the actions recommended to address them reinforce several community concerns identified in the Ward 8 plan. Progress on each action committed to by a District agency will be tracked through annual status reports by the Office of Neighborhood Action.

Although the SNAP is an independent planning document not tied to the Comprehensive Plan, it could inform residents about how the Comprehensive Plan is updated in the future. Currently, the Mayor and Council are appointing a Comprehensive Planning Task Force representing a broad cross-section of stakeholders to work

with the Office of Planning as it undertakes a review of the current plan and planning process.

The Comprehensive Plan

Throughout the SNAP process, residents asked, “How do Strategic Neighborhood Action Plans relate to the Comprehensive Plan?” While both documents outline a vision for neighborhoods and include concrete and identifiable goals for your community, there are differences in how they are used by District agencies and what the immediacy is of their effect on your neighborhood.

The *Comprehensive Plan for the National Capital* is a long-range (20 years) general policy document that provides overall guidance for the future planning and development of Washington, DC. District agencies use this document as a guide to ensure that their actions reinforce the long-term goals of the city. The Comprehensive Plan was first proposed by the Mayor and adopted by the Council in 1984 and 1985, respectively. Amendments to the plan are proposed by the

Mayor and approved by the Council every 4 years. The plan has been amended in 1989, 1994, and 1998. The plan includes both local and Federal elements and is the only planning document mandated by the Home Rule Act. There are 10 local elements, which together are usually referred to as the “District of Columbia Comprehensive Plan”: General Provisions, Economic Development, Housing, Environmental Protection, Transportation, Public Facilities, Urban Design, Downtown Plan, Human Services, and Land Use.

The Ward 8 plan is one part of the Comprehensive Plan. It establishes a vision for Ward 8 over 5 years (1999–2004) that will improve the availability of housing, retail services, employment, transportation, public services, and community facilities. DC Village, St. Elizabeth’s Hospital campus, Camp Sims, and the Anacostia Metrorail Station were each identified as a Special Treatment Area or as a Development Opportunity Area that needed a mechanism to stimulate employment and redevelopment opportunities.

A Message From Your Neighborhood Planner

As your Neighborhood Planner, my job has been to guide residents and stakeholders of Cluster 39 through the neighborhood planning process. The goal of this process was to facilitate a citizen-driven effort to identify neighborhood priorities to help guide District agencies, nonprofits, and others to improve the quality of life in your neighborhood. Together, we have produced your first Strategic Neighborhood Action Plan. This effort has truly been a monumental achievement!

At times, the task has not been easy. I know that, historically, areas in this Cluster have not received the level of attention residents felt they deserved. There were those of you who did not want to attend another meeting—but came anyway. There were those of you who did not believe that this process would bring about real change—but came anyway. There were those of you who have worked to create a better neighborhood without government assistance and did not believe that the time had come when your government would assist you as

a willing partner. Although we have a long way to go—we have heard you. This document is proof that your government is changing to better serve you, as well as providing you a tool with which to hold us accountable.

While there are tremendous challenges for the neighborhoods of Cluster 39, there is real reason for optimism. The priorities for action identified in this plan have resonated throughout the District government at every level. Through the SNAPs, not only have we ensured citizen-driven planning, but also citizens are helping to drive capital investments, service delivery, and policy initiatives. For example, Cluster 39 residents have wanted to see the Old Congress Heights School building redeveloped for multiple community uses such as vocational training for the youth in the neighborhoods. The city has agreed to allow East of the River Community Development Corporation to develop a proposal that reflects the community's vision for the reuse of that site.

I would like to recognize the tremendous commitment and dedication of those who participated in this planning

process. They were active throughout the effort—reviewing and fine-tuning many elements of the draft SNAP plan. One of the messages I received loud and clear from Cluster 39 residents was that they want their community to reflect the values and services that were present when they moved to Ward 8 more than 20 years ago. I look forward to continuing to work with you and your community in reaching that vision; in implementing the actions outlined in this plan; and in achieving the vision of livable, equitable, and vibrant neighborhoods throughout the District of Columbia.

To better understand what makes your Neighborhood Cluster special, please read the following sections, which describe both the positive and negative conditions found in your communities, including physical characteristics, demographics, and recent activity in your neighborhood.

Venita Ray¹

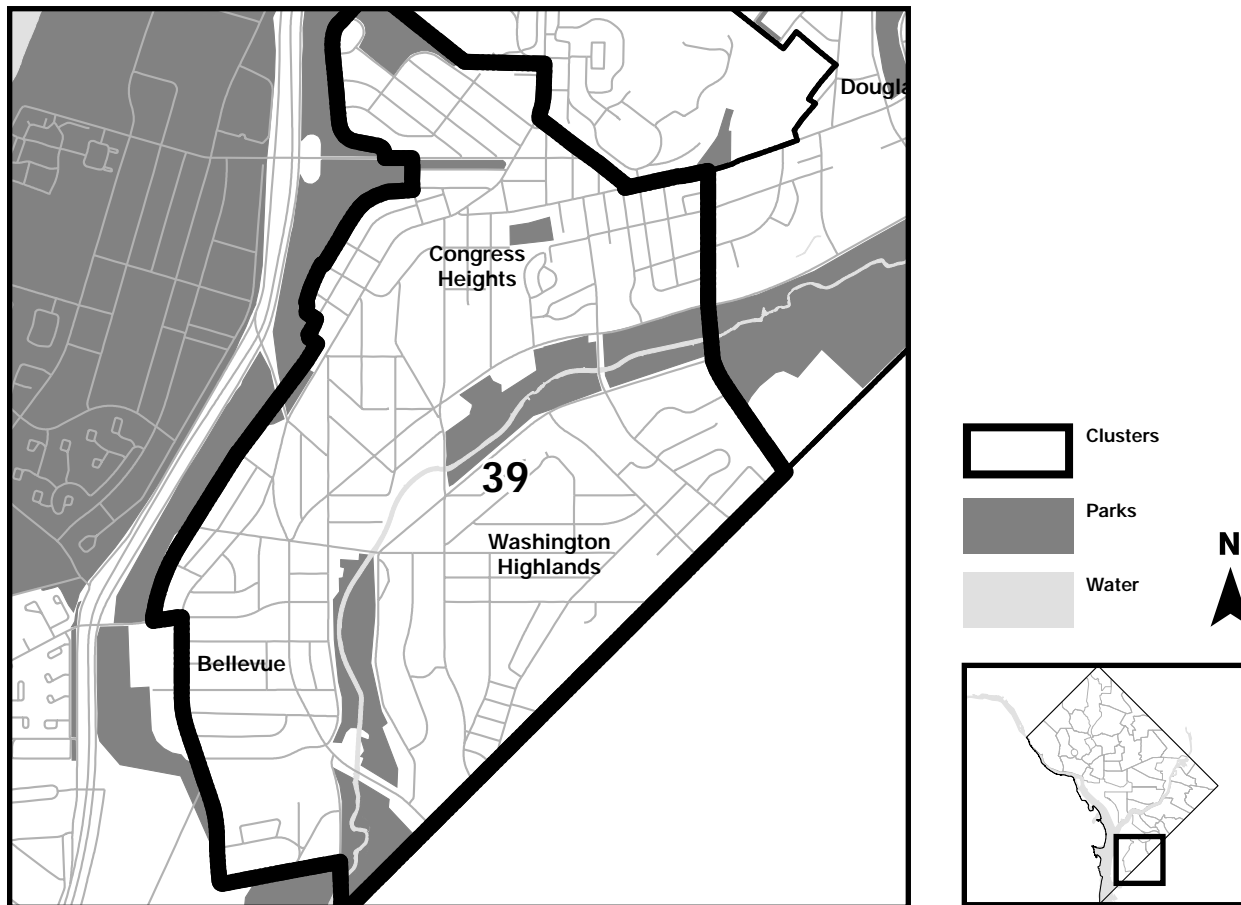
Neighborhood Planner, Cluster 39

1. This Cluster will have a new Neighborhood Planner. For more information, contact the Office of Planning at 202-442-7600.

State of the Cluster

2

Cluster 39: Congress Heights, Bellevue, Washington Highlands



Cluster 39 Neighborhoods

This document is the first SNAP developed for Neighborhood Cluster 39. Your Neighborhood Cluster is shown on the map to the left and includes the following neighborhoods:

- Congress Heights
- Bellevue
- Washington Highlands

These three neighborhoods developed this SNAP with the help of your Neighborhood Planner, Venita Ray.

Physical Characteristics and Assets

Cluster 39 is made up of the neighborhoods of Bellevue, Congress Heights, and Washington Highlands. The Cluster is bounded on the north by St. Elizabeth's Hospital campus, on the east by Southern Avenue, on the West by I295 and Bolling Air Force Base, and on the south by Oxon Run Park and Prince George's County, Maryland. Although Ward 8 is commonly referred to as "East of the River" because it is bounded on the east by the Anacostia River, Ward 8 also has the distinction of being

situated between two rivers: Anacostia on the east and the Potomac River on the west.

Beginning in 1852 with the construction of St. Elizabeth's Hospital, institutional and industrial governmental uses began to occupy the majority of the land in Ward 8. Significant residential and commercial development did not begin in Ward 8 until the early 1940s. Between 1940 and 1950, Ward 8 experienced significant growth caused by the expansion of the Federal workforce and the onset of World War II. Today, approximately 93% of the land in the Cluster is zoned for residential use, with approximately 4% of the land zoned for commercial. Single-family detached housing is the predominant type of housing in Cluster 39 with a mixture of walk-up and garden apartments.

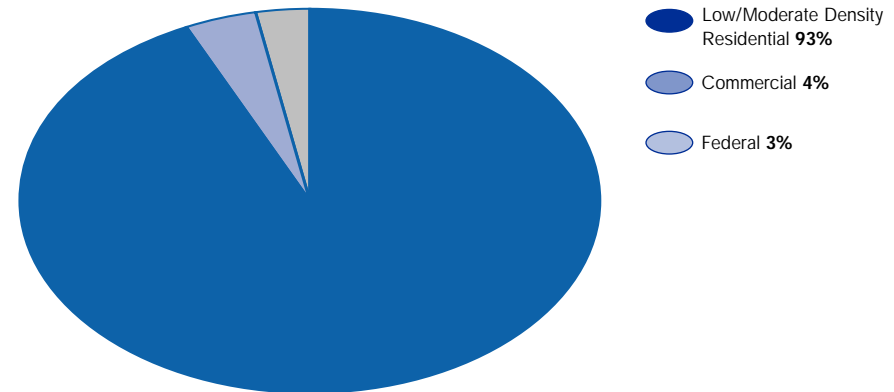
The Ward's most significant existing commercial areas are located in this Cluster: Martin Luther King Jr., Avenue and Malcolm X Avenue in Congress Heights, South Capitol Street and Atlantic Street, and South Capitol Street and Southern Avenue. Smaller commercial nodes include

Wheeler and Barnaby Roads and South Capitol and Elmira Streets SW. A breakout of the types and the corresponding percentages of land uses for this Cluster is shown on the pie chart to the right.

Some highlights of Cluster 39's assets and features include the following:

- *Neighborhoods that offer sound housing stock and a changing real estate market.*
- *The neighborhoods that feature hilltop wooded slopes and open park-like settings and that offer an urban community with a suburban flavor.*
- *Hilltop locations with some of the most beautiful panoramic views of downtown Washington to the west and with the Potomac River and Virginia to the east.*
- *Both hospitals located east of the river: Greater Southeast Community Hospital and Hadley Memorial Hospital*
- *Congress Heights Metro station, which opened in January 2001. (Southern Avenue Metro station also*

Land Uses in Cluster 39



Source: Zoning Data contained in the Central DC GIS Database maintained by DC Office of the Chief Technology Officer, as of April 2002

Congress Heights Metro Station



Greater Southeast Community Hospital



Northern tip of Oxon Run Park



opened in January 2001 on the border of Prince Georges County and the District.)

- *The east and west campuses of St. Elizabeth's Hospital. (The west campus has been designated a National Historic Landmark, the highest level of designation, similar to the U.S. Capitol and the White House.)*
- *Other institutional and government uses such as Bolling Air Force Base Naval Research Laboratory, Anacostia Naval Air Station, and Blue Plains Wastewater Treatment Plant.*
- *Oxon Run Park.*
- *Martin Luther King Jr. Day parade.*
- *Congress Heights Day held every May.*
- *UNIFEST Street Festival held annually in June in historic Anacostia.*
- *An annual boat ride sponsored by the Anacostia Coordinating Council on the Anacostia River in September.*
- *An annual Red and White Ball sponsored by Ward 8 Democrats every December.*

Demographics

Cluster 39, which includes the neighborhoods of Congress Heights, Bellevue, and Washington Highlands, has approximately 30,588 residents, representing about 5% of the District's population. African Americans make up the majority of residents in this Cluster, constituting 98% of its population. The Cluster's median household income (\$28,271) is significantly less than the city-wide median (\$43,001). The percentage of owner-occupied households in this Cluster (24%) is also lower than the city-wide average (41%). The chart on the adjacent page provides some basic information on your neighborhood such as age, race and ethnicity, and family income for 2000. It also shows data for 1990, which allows you to see how your Cluster has changed. To learn more about other demographics, you may obtain a copy of the Cluster 39 Databook by contacting the DC Office of Planning at 202-442-7600.

Recent Neighborhood Activity

Cluster 39, as in most neighborhoods in Ward 8, is experiencing increases in new housing construction. Cluster 39 is also near other neighborhoods undergoing significant new housing construction, a resurgent housing market, and new neighborhood retail development.

The following is a list of key activities:

- *One of two HOPE VI developments in Ward 8 was recently completed, at Wheeler Creek (formerly Valley Green public housing). The second HOPE VI is currently under way at two former public housing complexes, Stanton Dwellings and Frederick Douglass. The new development was recently named Henson Ridge will contain 650 units of housing.*
- *The neighborhood is adjacent to the future site for the only Ward 8 grocery store, and 80 new homes are planned for the Camp Sims site.*
- *East of the River Community Development Corporation is currently constructing its new office building, which will be on Raleigh Place and will be called "Plaza 8."*

	Cluster 39: 1990	Cluster 39: 2000	City-wide: 2000
Population	36,559	30,588	572,059
Age			
Under 18 years	33%	35%	20%
Between 18 and 65 years	62%	59%	68%
Over 65 years	5%	7%	12%
Race / Ethnicity			
African American	98%	98%	60%
White	1%	1%	31%
Hispanic ¹	1%	1%	8%
Income			
Median Household Income ²	\$21,984	\$28,271 ³	\$43,001 ³
Education			
High School Graduates	61%	Data not yet available	78%
College Graduates	7%	Data not yet available	39%
Housing			
Occupied Housing Units	13,412 units	11,554 units	248,388 units
Percentage of Households Owner-Occupied	20%	24%	41%

Source: U.S. Census Bureau, 1990 and 2000 data.

1. People of Hispanic origin may be of any race.

2. Median income is the income level at which half of the households earn more and half earn less. It is literally the income that is in the middle.

3. Claritas, Inc., 1998 data.

- KSI is redeveloping Jeffrey Gardens, a 275-unit garden style rental housing apartment complex located at 7th and Barnaby Streets SE.
- Monterey Park, a development of 55 single-family homes at 7th Street and Mississippi Avenue SE, was scheduled for completion in June 2002.
- Senior Wellness Center at 3500 Martin Luther King Jr. Avenue SE serves as a health education and applied learning center with activities delivered through classes in nutrition,

exercise and health dialogues, seminars, support groups, auxiliary activities, creative arts, intergenerational programs, and peer leadership training. Smoking cessation and reflexology classes are also offered. The city-wide Nutrition Screening Initiative Program operates from here. Ribbon-cutting ceremony was held on May 2, 2002.

- Unified Communications Center: The Office of Chief Technology Officer plans to construct a unified call center on the east campus of St. Elizabeth Hospital. Also, the Department of Mental Health plans to build a new hospital and to consolidate its administrative offices on the east campus of St. Elizabeth Hospital.
- The St. Paul Senior Living at Wayne Place represents the construction of a 56-unit residential complex for senior citizens.
- The Town Hall Education Arts and Recreation Center (THE ARC) is forthcoming. Building Bridges Across the River is developing this facility to house The Covenant

House, Washington Ballet, satellite site for Children's Hospital, YMCA, Levine School of Music, Technology Center, GED/SAT programs, arts and crafts, daycare, and more.

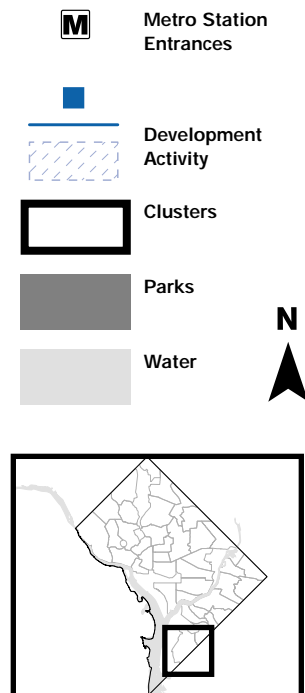
- In Trenton Park, Bank of America CDC partnered with Trenton Park Neighborhood Corporation to acquire and renovate 259 units at 3500 – 3649 6th Street SE.
- In Old Congress Heights School Building, East of the River Community Development Corporation is leading a community process to create a redevelopment proposal for the site, which will include vocational training and other community uses.
- The Southeast Tennis and Learning Center, which is located at 701 Mississippi Avenue SE, opened on April 1, 2001, and has indoor and outdoor tennis courts, a pro shop, and computer-equipped classrooms.
- The Department of Parks and Recreation recently constructed a new gymnasium at the Bald Eagle gym at Martin Luther King Jr. Avenue and Joliet Street SW; it opened on April 1, 2001.

Congress Heights Senior Wellness Center

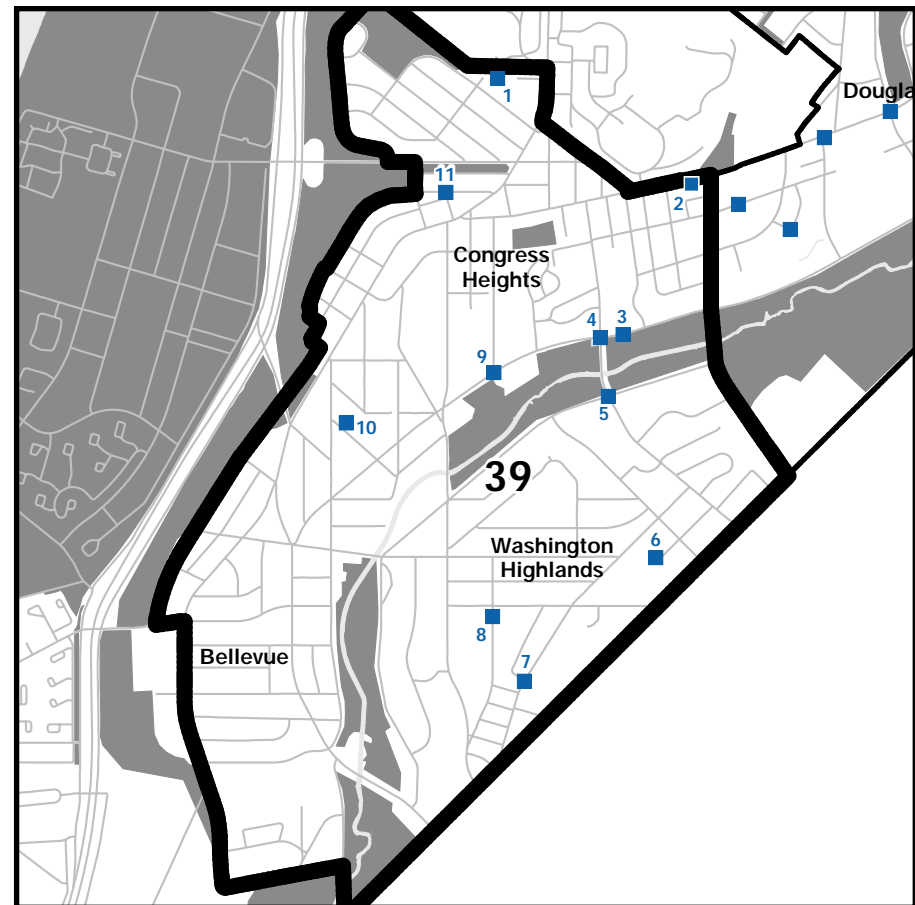


The Recent Neighborhood Activity map on this page depicts the key activities in your cluster.

1. A Place For Kids
2. Congress Heights Metrorail Station
3. Trenton Terrace
4. Monterey Park
5. Wheeler Creek
6. Walter Washington Estates
7. Jeffery Gardens
8. Parkside Terrace
9. Trenton Park
10. St. Paul Senior Housing
11. Plaza 8



Recent Neighborhood Activity in Cluster 39



2

Citizen-Driven Process

The commitment of Neighborhood *Action* is to engage citizens in the governance of their city and to align government priorities with citizens' priorities. Following the tradition of the Citizen Summit, the Neighborhood Planning Initiative has citizen engagement at the core of its mission. As such, the process for developing your SNAP was built around a four-phase, citizen-driven process: (1) Start Up, (2) Visioning and Identifying Essential Ingredients, (3) Action Planning, and (4) Validation.

The hard work began in phase two, when a Visioning and Identifying Essential Ingredients Workshop was held in each Neighborhood Cluster between January and June 2001. At this workshop, citizens were asked to create a list of essential ingredients for their Cluster. Essential ingredients are characteristics vital to making a neighborhood a place where people and families can live and thrive.

Your Cluster identified and ranked 12 essential ingredients as vital for a livable community:

1. Economic Development
2. Public Safety
3. Education
4. Use of abandoned or vacant housing to ensure stock of affordable housing
5. Increased educational options for children and adults
6. Government responsiveness and accountability in enforcement of quality-of-life violations and delivery of services
7. Access to job and skill training
8. Recreation and open spaces
9. Transportation
10. Human Services
11. Community unity and cooperation
12. Mechanism to improve flow of information between government and residents

Cluster Priorities

Participants were asked to identify three to four priority essential ingredients that would be the focus of additional action planning. For FY2002 and FY2003, they agreed on the following priorities:

- Economic Development
- Public Safety
- Increased Educational and Vocational Options for Children and Adults

Next, residents were invited to participate in a series of Action Planning meetings to identify specific actions for addressing their priorities. During this extensive exercise, participants were challenged to think strategically about the necessary steps and the specific locations to begin addressing the priorities. With the detailed priorities, objectives, actions, and locations, the SNAP served as a tool for District agencies in preparing their FY2003 budgets.

Developing Your SNAP

3

How We Involved You:

Phase I: Start Up

- Conducted informal consultations with neighborhood leaders to discuss the concept of the SNAP and develop key contacts. Those consultations were held from October 2000 to February 2001.
- Recruited and formed a Neighborhood Action Steering Committee to plan and promote the Neighborhood Cluster Workshop. A Neighborhood Action Steering Committee meeting was held on February 26, 2001, followed by ongoing consultation in preparation for the workshop.

Phase II: Visioning and Identifying Essential Ingredients

- Convened a Neighborhood Cluster Workshop on May 5, 2001, at Patricia Robert Harris Educational Center to identify the essential ingredients for a healthy neighborhood and to establish priorities. More than 40 people participated in this workshop.

Phase III: Action Planning

- Organized topical Action Planning Work Sessions, which were based on the three priorities identified at the workshop, to develop preliminary action plans every Monday beginning June 18, 2001, through July 30, 2001. More than 30 people participated in those meetings.

Phase IV: Validation

- Convened a Neighborhood Cluster meeting on October 2, 2001, to review and validate the draft plan. Approximately 65 people attended this meeting.

Community Outreach

- Announced the Steering Committee Meetings, the Neighborhood Cluster Workshop, the Action Planning Work Sessions, and other meetings specific to the SNAP using a variety of outreach methods. Specifically, notices were distributed through direct mailings, were sent to area ANCs, and were promulgated by telephone. Notices were posted in *The Washington Post*, on DC Cable, and in key neighborhood locations.
- Included over 100 citizens who participated in this planning process.

District agencies then reviewed the neighborhood priorities as they reviewed their FY2002 budget and developed their proposed FY2003 budget. Beginning in October 2001, more than 40 agencies reviewed recommended actions and developed responses to address neighborhood priorities. Although resources are limited, agencies used neighborhood priorities as one of the inputs to help define what they should do next year, how they should be doing it, and where they should begin.

Further, when District agencies were asked to reduce their FY2003 budgets because of funding shortfalls, the Mayor and his administration emphasized that existing commitments to SNAP priorities remain untouched. Last, in a review of your SNAP and others across the city, additional funding was provided to certain agencies that needed more assistance to address neighborhood

priorities. For example, more funding was dedicated to city-wide issues such as the following:

- *Install an additional 600 litter cans across the city.*
- *Hire an additional Fire Inspector for every Ward.*
- *Hire an additional staff person who will be under the Clean City Administrator and who will further the goal of neighborhood cleanliness.*
- *Hire additional Historic Preservation staff members to review projects in historic areas, and more.*

These and other items were included in Mayor Williams' draft FY2003 budget that was submitted to the Council of the District of Columbia to consider as it reviewed and revised the budget. Now that the Council has approved the final FY2003 budget, the commitments to your neighborhoods are firm.

Agency Commitment Highlights

In Cluster 39, some of the key actions that concerned citizens most received the following agency commitments:

Attract Neighborhood Retail/Services to Martin Luther King Jr. Avenue and South Capitol Street.

- *The Office of Planning (OP) will develop a Strategic Development Plan with the community for the Bellevue neighborhood.*
- *The Department of Mental Health (DMH) and the OP will engage citizens in the master planning process for redevelopment of the St. Elizabeth's Hospital campuses.*

- *The Department of Banking and Financial Institutions (DBFI) anticipates passage of the Credit Union Act of 2001 and will immediately begin feasibility studies for establishing a credit union in Ward 8.*
- *The District Department of Transportation (DDOT) has allocated \$400,000 in FY2003 to begin planning and design for streetscape improvements to Martin Luther King Jr. Avenue.*

Increase Vocational and Educational Training Opportunities.

- *The Deputy Mayor for Planning and Economic Development (DMPED) has requested a development proposal from the East of the River Community Development Corporation for the redevelopment of the Old Congress Heights School for a variety of community uses including vocational training. DMPED will make a determination on the disposition of the site after receipt of the proposal.*

Improve Public Facilities and Infrastructure in Neighborhoods.

- *The District of Columbia Public Library (DCPL) will conduct a needs assessment to determine whether a new library is needed.*
- *DMH budgeted \$976,000 to begin constructing a new hospital on the east campus of St. Elizabeth's and will consolidate all inpatient services.*
- *The District of Columbia Public Schools (DCPS) has budgeted \$7.7 million in FY2002 and \$840,000 in FY2003 to construct a new Patterson Elementary School.*

Create Clean and Safe Neighborhoods.

- *The Metropolitan Police Department (MPD) will recruit additional officers and begin training additional reserve officers.*
- *The Fire Emergency and Medical Services Department (FEMS) will hire one additional inspector for Ward 8.*
- *The Department of Public Works (DPW) will place 180 litter cans in selected areas that meet certain criteria across the city. Given the high demand for litter cans, additional funds have been allocated in FY2003 to install more than 600 litter cans. DPW will give strong consideration to locations identified through the Neighborhood Planning process.*

- *The Office of the Clean City Coordinator (OCCC) will continue to conduct cleanliness assessments. To further implement the Clean City Initiative, one staff person will be hired.*

Reduce the Number of Vacant and Abandoned Housing.

- *The Department of Housing and Community Development (DHCD) has budgeted \$2.9 million in FY2003 for property acquisition in the Bellevue neighborhood.*

Chapter 4, the Action Plan, describes in detail how District and non-District agencies are responding to the citizen priorities in FY2002, FY2003 and beyond.

Understanding the Plan

The Cluster 39 Action Plan describes citizen-driven priorities in detail. The priorities specific to Cluster 39 include the following:

- Economic Development
- Public Safety
- Increased Educational and Vocational Options for Children and Adults

This section describes both District commitments and key community-led actions. The data are organized by the priorities described above. Each priority is further described by objectives, which articulate specific problems or needs that must be addressed in order to accomplish the priority. For example, if a Cluster's priority is Public Safety, objectives may be to "develop strategies to reduce drug activity" and to "improve relations between police and area residents." Each objective then has a specific Action Plan that includes Proposed

Action, Responsible Agencies, Budget Commitment, and Time Frame for Implementation.

As you read through the Action Plan, you will notice that many of the recommended actions list commitments from multiple agencies. It is often the case in government that several agencies with specific expertise are required to work together to fully address any one issue. In those cases, the first agency listed is the lead agency, or agency that has primary responsibility for implementing or coordinating implementation. The additional agencies listed will play a supporting role to the lead agency. An agency commitment may range from providing background information or performing technical analysis on a specific project, to funding and managing a series of activities on a city-wide initiative.

The Action Plan also acknowledges the fact that government cannot address those priority issues alone.

In many instances, the agencies will need the help of the business and institutional community, nonprofits, civic and citizen organizations, and individual citizens to create sustainable community improvement. During the SNAP process, many of the priorities identified by your neighborhood included actions that require community or private-sector leadership and participation or both. The following Action Plan includes those community-led actions, and it begins the process of engaging residents and other organized groups to work together with government to address local issues.

The following pages provide the detailed District Agency commitments and timelines to begin addressing some of your top Cluster priorities.

Because partner names are abbreviated in this Action Plan, please refer to Appendix B for a list with the complete name of each partner.

The Action Plan

4

Agency Responses to Citizen Priorities

PRIORITY 1:

Economic Development

Improving the types of neighborhood-serving retail and services was by far the top priority for Cluster 39. Residents want the ability to purchase a wide variety of goods and services in close proximity to where they live, with an emphasis on the commercial corridors of Martin Luther King Jr. Avenue and South Capitol Street. Residents also want to attract the type of development that produces jobs for residents. Since Cluster 39 borders the Maryland line, citizens also want to see the southern tip of the District developed as a true “southern gateway” to the District, with a visitor center and other related amenities. Last, residents want to see DC Village redeveloped in a manner that provides employment for Ward 8 residents.

OBJECTIVE 1:

Improve the types of retail and service businesses serving the neighborhood and District.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
7702	Complete small area plan for Congress Heights from Milwaukee and Martin Luther King Jr. Avenues to Wayne Place and Wilmington Avenue.	Congress Heights	OP	2254	The Office of Planning (OP), in collaboration with Congress Heights residents and stakeholders, will undertake a Strategic Development Plan for Congress Heights during FY2003. The Strategic Development Plan will (1) outline priorities for revitalization based on sound market analysis and financial stability, and (2) establish standards for design, historic preservation, land use, site planning, and development.	FY2003
3348	Devise a strategy to market demographics of neighborhood to attract the type of retailers/services residents want (with possible assistance of Social Compact), such as a hardware store, florist, grocery store, drug store, coffee shop, clothing store or boutique, theater, card shop, sit-down restaurant, arcade, library, and bank.	Cluster-wide commercial corridors	DCMC	9964	The DC Marketing Center and DMPED have commissioned a study of the Anacostia and Hillcrest neighborhoods to determine the “spending power” of residents and consumers. The report was scheduled to be delivered in April 2002 and will be used to encourage retail investment in these two trade areas.	FY2002
			DOES	5834	Continue to market the Department’s Work Opportunity Tax Credit program as an incentive for businesses to hire District residents. Provide customized training through the CVS Pharmacy, South Capitol One-Stop Career Center, and other One-Stop Career Center locations.	

Agency Responses to Citizen Priorities

PRIORITY 1: **Economic Development**OBJECTIVE 1: **Improve the types of retail and service businesses serving the neighborhood and District.**

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
3348	Devise a strategy to market demographics of neighborhood to attract the type of retailers/services residents want (with possible assistance of Social Compact), such as a hardware store, florist, grocery store, drug store, coffee shop, clothing store or boutique, theater, card shop, sit-down restaurant, arcade, library, and bank.	Cluster-wide commercial corridor	DMPED	1844	Although such studies are expensive and have a short useful life, DMPED has partnered with DC Marketing Center to commission such a study for the Anacostia and Hillcrest neighborhoods. DMPED, however, will contract to obtain such information as part of the targeted investment strategy for this area. Also, DMPED has budgeted \$7 million in local funds for the ReStore DC neighborhood commercial revitalization program. A multi-year package of grants and technical assistance will be awarded on a competitive basis to approximately five neighborhood business districts per year. Other business districts can apply on a competitive basis for matching grants for short-term, specific projects such as a market study. Funding will also be provided to support neighborhood business resource centers.	
			OP	2260	The OP can assist neighborhood groups in the Congress Heights and Bellevue neighborhoods in seeking a Commercial Development Technical Assistance grant from the DC Main Streets office to have a comprehensive market assessment professionally prepared. The market assessment should focus on (1) unmet area needs and area capacity to support new retail investment, (2) types of supportable retail uses, (3) ideal demographics needed to attract retailers, (4) retail and commercial enhancement and repositioning strategies, (5) a retail district marketing strategy, and (6) targeted potential retailers. If the outcomes indicate significant demand and a number of willing suppliers, the OP should then embark on a more extensive Strategic Development Planning process that focuses on developing and supporting an ideal retail environment. A strategic development planning process is scheduled to begin in FY2003 for the Congress Heights neighborhood. For more information, contact your Neighborhood Planning Coordinator at 202-442-7600.	FY2003

Agency Responses to Citizen Priorities

PRIORITY 1: **Economic Development**OBJECTIVE 1: **Improve the types of retail and service businesses serving the neighborhood and District.**

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
703	Explore possibility of Main Street designation.	Martin Luther King Jr. Avenue and South Capitol Street/Bellevue	DMPED	2255	The DC Main Streets program initiative, which is part of the ReStore DC neighborhood commercial revitalization program, will select up to five neighborhood commercial and retail districts within its first year and a comparable number per year as the initiative progresses and expands. The Main Streets office will competitively award a full range of technical assistance to assist selected DC neighborhood districts in competing to increase revenues and to grow. As a strong Main Streets candidate, a community-based organization (CBO) must demonstrate primarily the following: (1) a history of cooperation and continued organization among business owners, neighborhood residents, community development corporations, and other civic/religious associations; (2) a thorough understanding of the demographics, strengths, and constraints of the commercial district and surrounding communities; (3) a history of having successfully implemented District and neighborhood enhancement projects within recent years; (4) a preliminary vision for how area stakeholders envision the District being revitalized; (5) an ability to match funds from the District and to become successful and self-sufficient within a 5-year period; and (6) an understanding of the Main Streets Four-Point Approach. For neighborhood business district CBOs not designated as being in local Main Streets programs, Technical Assistance matching grants are available through the ReStore DC neighborhood commercial revitalization program to assist qualified CBOs with commercial revitalization initiatives. All interested CBOs should contact John McGaw of DMPED (202-727-6705) to determine the status of this new initiative.	FY2002
			OCC	6259	With DMPED as the lead, OCC will provide legal review of proposal. OCC will provide legal service support within the client agency's time frame	Ongoing
			OP	2256	With DMPED as the lead, the OP will provide analytical and technical support as needed.	FY2003

Agency Responses to Citizen Priorities

PRIORITY 1: **Economic Development**OBJECTIVE 1: **Improve the types of retail and service businesses serving the neighborhood and District.**

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
3349	Encourage merchants to be partners in the neighborhood and not always be focused on maximizing profits.	Ward-wide	DMPED	5836	The DMPED will assist with the various commercial revitalization initiatives such as the DC Main Streets program initiative, which is part of the ReStore DC neighborhood commercial revitalization program. However, DMPED has limited control over profit margins for private entities.	FY2002
			DCMC	9965	The DC Marketing Center will support the work of the DC Main Streets program through technical assistance to local organizations; production and distribution of marketing materials; and marketing outreach, work-shops, or forums to help promote commercial investment in neighborhood business districts.	Ongoing
3350	Encourage and attract socially responsible businesses and practices.	Cluster-wide	DMPED	5838	The DMPED will assist with the various commercial revitalization initiatives such as the DC Main Streets program initiative, which is part of the ReStore DC neighborhood commercial revitalization program. Under this initiative, neighborhood entities can seek to attract the types of businesses residents desire.	FY2002
704	Assess capacity of current businesses and provide technical and financial assistance where appropriate.	Cluster-wide	DHCD	2257	Community development corporations (CDCs) and CBOs can apply for funding to carry out business development initiatives, façade improvements, and training. DHCD is responsive to applications in target areas.	FY2002
3351	Inventory all developable sites.	Ward-wide	OP	5841	The OP will include these criteria in the scope of the Strategic Development Plan for FY2003 for the Congress Heights neighborhood. Currently, the OP has no plans to undertake this effort for the entire ward.	FY2003
			DHCD	6982	DHCD has prepared an inventory of its developable sites, which was made available in December 2001. The NCRC also has a list of its sites.	FY2002

Agency Responses to Citizen Priorities

PRIORITY 1: **Economic Development**

OBJECTIVE 1: Improve the types of retail and service businesses serving the neighborhood and District.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
3352	Conduct an assessment of current land-use practices in the Ward and look for opportunities for land assembly to offer developable sites.	Martin Luther King Jr. Avenue, South Capitol Street, St. Elizabeth's campus, and DC Village	OP	5843	The OP will assist NCRC in any efforts to assemble land and offer properties for development in the ward. In FY2002, The OP will initiate a master planning process for St. Elizabeth's campus to evaluate development opportunities for the campus. In FY2003, the OP will initiate a planning process with the community to develop a strategic development plan that is for the Congress Heights neighborhood and that will look at development sites and opportunities.	Ongoing
3353	Explore feasibility of establishing a credit union in partnership with Ward 8 Business Council and CDC.	Ward-wide	DBFI	5844	Legislation from the Credit Union Act of 2001 was introduced to the DC Counsel in Q1 of FY2002. DBFI anticipates passage and will proceed immediately to do feasibility studies for establishing a credit union in Ward 8.	FY2002
3354	Establish a communication mechanism to keep citizens informed of upcoming development projects through regular ANC notification.	Ward-wide	DCRA	5845	DCRA has included all pending building permits on the website at <www.dcrd.dc.gov>..	FY2002
			OZ	6983	The Office of Zoning (OZ) process for notifying the community entails notifying the SMD-ANC, ANC, Council Member, and the neighbors within a 200-foot radius 45 days in advance, but usually in a minimum of 54 days. In addition, announcements can be found in the DC Register and the Washington Times. The property itself is posted with an orange sign for Board of Zoning Administration (BZA) or a green sign for Zoning Commission (ZC) cases. Additionally, the schedules are available on the OZ website. Please Note: The OZ informs the public of upcoming projects through its notification for impending hearings.	Ongoing

Agency Responses to Citizen Priorities

PRIORITY 1: **Economic Development**OBJECTIVE 1: **Improve the types of retail and service businesses serving the neighborhood and District.**

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
3354	Establish a communication mechanism to keep citizens informed of upcoming development projects through regular ANC notification.	Ward-wide	OP	5846	Projects requiring zoning relief or amendments are filed with the OZ. The OZ routinely mails notification to the appropriate ANC. The OP is currently updating its website to list all the projects being reviewed by its office. The neighborhood planners also serve as the OP's liaison and link between the community and government and are responsible for the sharing of information about the OP's review of development projects.	Ongoing
3355	Improve the coordination of government-funded projects among agencies such as the Office of Planning, DHCD, and the Housing Finance Agency.	Ward-wide	DMPED	5847	All of these agencies reside under the Deputy Mayor for Planning and Economic Development. The Deputy Mayor holds weekly coordination meetings on regulatory, commercial business, and housing issues.	Out Years
705	Implement DHCD façade improvement program; work with CDCs to determine needs.	Martin Luther King Jr. Avenue and South Capitol Street/ Bellevue	DHCD	2259	DHCD currently has a façade-improvement program. It is funded on a competitive basis. CDCs and CBOs can submit proposals to carry out façade-improvement projects under the NDAP application for FY2003. New informational material and an application for the program are being prepared. Contact Stephanie Davis, 202-442-7200, about DHCD's façade-improvement program.	FY2002

Agency Responses to Citizen Priorities

PRIORITY 1: **Economic Development**

OBJECTIVE 2: Use abandoned or vacant housing to ensure stock of affordable housing and to remove blight.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
706	Create inventory of all abandoned or vacant housing with condition assessments and potential for redevelopment.	Valley Avenue and Wheeler Road (Old Welfare Building); 4010/4020 3rd Street SE; 422 Chesapeake Street SE; 4373, 4265, 4242, 4236, and 4232 6th Street SE; 209 Atlantic Street SE; 2560 Martin Luther King Jr. Avenue SE; 1216 Savannah Place SE; 3018 7th Street SE; 741 Alabama Avenue SE; 3212 11th Place SE; 1224 Savannah Place SE; 1211 Alabama Avenue SE; 3321, 3323, and 3325 13th Street SE; 3200 13th Street. SE; 1444 Alabama Avenue SE; 3330 and 3332 15th Street SE; 1454 Alabama Avenue SE; 3400 and 3402 15th Street SE; 1500 and 1502 Savannah Street SE; 1300 and 1302 Congress Street SE; 1211 Savannah Place SE; 3401 12th Street SE; 3333 10th Place SE; corner of Maplevue and Martin Luther King Jr. Avenue; and corner of Mt. View and Martin Luther King Jr. Avenue.	DCRA	2261	DCRA will prioritize the abandoned buildings identified by the community to establish time frames for action.	FY2002
		DHCD	2262	DMPED has developed a Vacant and Abandoned Property Strategic Plan to address this issue. The DMPED has selected five neighborhoods to begin this initiative. However, the areas identified are not in the initial targeted areas but may be identified for future target areas. Any residential property that can be obtained for the Homestead Program would be made available for first-time homebuyers.	Ongoing	
		OCC	6260	OCC will provide legal advice to client agencies to meet desired time frame.	FY2002	
		OP	2263	The OP will create requested maps after it is given appropriate data from DCRA and DHCD.	Ongoing	

Agency Responses to Citizen Priorities

PRIORITY 1: **Economic Development**

OBJECTIVE 2: Use abandoned or vacant housing to ensure stock of affordable housing and to remove blight.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
707	Develop and implement strategy for demolition, rehabilitation, development opportunities, and code enforcement.	Congress Heights, Bellevue, and Washington Highlands	DCRA	2264	DCRA is working with DMPED to develop a housing strategy. DCRA will regularly conduct housing inspections and surveys since hiring one Neighborhood Stabilization Officer for each cluster.	FY2003
			OP	2266	OP will provide analytical support.	FY2002
			DHCD	2265	DHCD will work with the Neighborhood Service Coordinators and Neighborhood Planners to identify areas for investment, subject to the Mayor's targeted neighborhood strategy.	Ongoing
			OCC	6261	OCC will assist with enforcement activities. OCC will provide legal service support within client agency's time frame.	Ongoing

Agency Responses to Citizen Priorities

PRIORITY 1:

Economic Development

OBJECTIVE 3:

Develop the southern tip of the District, including DC Village, as a southern gateway.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
3356	Create a master facilities plan to include government facilities located at DC Village.	DC Village	OP	5848	The OP can assist DHCD and the citizen's task force with a planning process once a decision has been made to proceed with a disposition of some or all of the property that makes up the DC Village campus.	
3357	Promote light industrial use for designated land in DC Village such as a high-tech recycling center to provide employment opportunities in the Ward.	DC Village	OP	9967	The OP can assist DHCD and the citizen's task force with a planning process once a decision has been made to proceed with a disposition of some or all of the property that makes up the DC Village campus.	Ongoing
			DHCD	9968	The DMPED received a proposal for reuse of DC Village. DHCD will consult with the OP to discuss potential reuses.	FY2002
3358	Develop the southern tip of the District including DC Village as a southern gateway to the city with a visitor center, conference center, etc. Explore potential funding sources or partners (i.e., Wilson Bridge monies).	DC Village	OP	5851	OP can assist DHCD and the citizen's task force with a planning process once a decision has been made to proceed with a disposition of some or all of the property that makes up the DC Village campus.	
			DMPED	5850	DMPED will take this recommendation under advisement to determine real need and feasibility.	
3359	Make all developments in DC Village environmentally sensitive.	DC Village	OP	5853	The OP will work with DHCD and DMPED to encourage environmentally sensitive design guidelines for future developments.	Ongoing
708	Gather all available data such as developable land, infrastructure, environmental conditions, etc.	DC Village	OP	2268	The OP completed its data gathering and hosted a series of community workshops in December 2001. The workshops were aimed at soliciting community input to guide and evaluate future development at DC Village and to educate residents on site conditions, site features, development constraints, planning considerations, and city-wide objectives. The residents formed the DC Village task force and have been working with DHCD to develop a more in-depth planning process.	FY2002

Agency Responses to Citizen Priorities

PRIORITY 1: **Economic Development**

OBJECTIVE 3: Develop the southern tip of the District, including DC Village, as a southern gateway.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
709	Organize information-sharing forum for residents.	DC Village	OP	2269	The OP hosted a series of community workshops to share information on the site with the community, to solicit the community's vision for DC Village, and to allow an opportunity for the developer, KSI, to present its proposal for the redevelopment of the site. The community did not support the proposal and wanted the city to consider other development options for the site. The community formed the DC Village Task Force and has been working with DHCD toward a more in-depth planning process for the site.	FY2002

Agency Responses to Citizen Priorities

PRIORITY 2:

Public Safety

Residents want a safe and clean community where all residents can work and play together. Residents want to return to a time when families thrived and when all the neighborhoods of Ward 8 were clean and safe. Drug-related crimes were also a top concern for residents. Recommendations for increasing public safety included sensitivity training for police officers, increased visibility for police, creation of a police force that is reflective of the racial makeup of the community, self-defense training for residents, and the use of real community-policing techniques. Residents also highlighted the need for government to address the root causes of criminal activities, such as poverty, and to develop solutions to resolve those problems.

OBJECTIVE 1:

Improve the strength and function of the Police Department.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
3367	Provide officers with sensitivity and communication-skills training to improve relations between police and citizens.	Ward-wide	MPD	5861	The Metropolitan Police Department (MPD) will seek to improve community policing and crime prevention skills of officers by incorporating Policing for Prevention principles and practices throughout MPD recruit training, beginning in FY2003.	Ongoing
3369	Examine community-policing techniques and explore opportunities to improve practice.	Ward-wide	MPD	5864	Partnership for Problem Solving is designed to increase effectiveness of community-policing practices. In addition, MPD will seek to improve community-policing and crime prevention skills of officers by incorporating Policing for Prevention principles and practices throughout MPD recruit training beginning in FY2003.	FY2002
3370	Reinstate use of truancy officers.	Ward-wide	MPD	5866	The 7th District will use a more aggressive approach to delinquency and will establish a rapport with the officers employed by the DC educational system.	Ongoing
714	Increase foot patrols.	See PPAs	MPD	2277	Additional foot patrols are a resource allocation issue and are currently being considered by the MPD.	FY2002

Agency Responses to Citizen Priorities

PRIORITY 2: **Public Safety**OBJECTIVE 1: **Improve the strength and function of the Police Department.**

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
3371	Explore teaching self-defense classes.	Ward-wide	MPD	5867	The Boys and Girls Clubs currently provide self-defense classes.	FY2002
3372	Hire more police officers.	City-wide	MPD	5868	MPD is currently seeking applicants to participate in the Reserve program. Once background checks have cleared, MPD will begin training new reserves.	Ongoing
3373	Provide security monitors at recreation centers.	Congress Heights, Ft. Greble, Bald Eagle, and Hart	DPR	5869	The Urban Park Ranger Corps will be enhanced as funding permits. Individual site managers will coordinate more closely with Police Service Areas (PSAs).	FY2002
			MPD	5870	The 7th District will meet with representatives from the Department of Parks and Recreation (DPR) to establish a better working relationship. In addition, the PSA officers will be required to make business checks during the hours of the establishment's operation.	
3374	Strengthen PSAs by picking better officers to lead them.	Ward-wide	MPD	5871	Regional Operations Command (ROC) Assistant Chiefs are accountable for ensuring that police districts under their command are fulfilling their responsibilities to citizens. The responsibilities of police in the PSA process is outlined in a document titled "The Role of the PSAs," which is published on the website at <www.mpdcc.gov>. Citizens can call ROC to report customer service issues.	FY2002
715	Increase the number of PSAs involved in Partnership for Problem Solving.	PSA 705, 706, 708, and 710	MPD	2278	Additional Lieutenants have been staffed to PSAs so Partnerships for Problem Solving is being more comprehensively implemented.	FY2002
			NSI	2279	This issue has been included in Neighborhood Service's work plan for the persistent problem area. Lack of consistency is a problem because of high turnover of PSA officers. It is recommended that PSA Lieutenants remain in position for a minimum of 1- 2 years.	FY2002

Agency Responses to Citizen Priorities

PRIORITY 2: **Public Safety**OBJECTIVE 1: **Improve the strength and function of the Police Department.**

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
3375	Reinstate the Police Cadet program.	City wide	MPD	5872	The Police Cadet program was reinstated in 2001.	FY2002
3376	Communicate listings of "hot spots" to citizens.	Ward-wide	MPD	5873	PSA community meetings are held monthly and are a source of information to citizens. The meeting calendar is published on the website at <www.mpd.cdc.gov>.	FY2002
3377	Conduct a public safety survey of all current school facilities, and make recommendations for improving safety.	Ward-wide	DCPS	5874	The Facilities Safety Office of the DC Public Schools (DCPS) can undertake this effort for Ballou, P. R. Harris, Hart, Draper, Ferebee-Hope, Green, Hendley, King, Leckie, Malcolm X, McGogney, Patterson, Simon, and MC Terrell. DCPS facilities staff and security staff members will receive training in design for passive and active security.	
3378	Develop strategies to inform the public of findings and successes.	Ward-wide	MPD	5875	The MPD keeps an up-to-date website at <www.mpd.cdc.gov> . It contains the latest news reports, statistical findings, and success stories. In addition, the MPD publishes a weekly newsletter for citizens titled "What's New in the MPDC."	FY2002
3379	Resurface 12th Street and Congress Street SE.	12th and Congress Streets SE	DDOT	5876	The resurfacing of 12th Street has been completed (Congress Street to Trenton Street).	FY2002

Agency Responses to Citizen Priorities

PRIORITY 2: **Public Safety**

OBJECTIVE 2: Increase availability of drug treatment.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
3380	Establish new drug treatment centers that provide both short- and long-term residential treatment.	Ward-wide	DOH	5877	The Department of Health (DOH) is currently developing a solicitation with the Office of Contracts and Procurement, which will result in short- and long-term residential drug treatment centers.	Ongoing
3382	Reestablish CADAC drug treatment programs on St. Elizabeth's grounds.	Ward-wide	DOH	5880	The DOH is currently funding a dual diagnosis program on the grounds of St. Elizabeth's and is also developing, through the Office of Contracts and Procurement, a solicitation, which will provide for short- and long-term residential drug treatment.	FY2002

Agency Responses to Citizen Priorities

PRIORITY 2: **Public Safety**

OBJECTIVE 3: Retain St. Elizabeth's role as a community institution.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
716	Enact policy to ensure that St. Elizabeth's continues to serve the needs of the mentally ill in spite of surrounding development.	Ward-wide	DMH	2280	The Department of Mental Health (DMH) is moving forward to build a large hospital building and to consolidate all inpatient mental health services onto the east campus of St. Elizabeth's Hospital. Construction of the new building will be started in early FY2003, and it will be completed in FY2004. Other consolidation is to be completed in FY2003.	FY2002
			OP	2281	The Office of Planning (OP) will soon engage the community and stakeholders in a master planning process that will guide the redevelopment of St. Elizabeth's east campus. During this effort, the OP, the DMH, and the community will work to ensure that the needs of the mentally ill are a priority and a guiding principle for all future development.	FY2002
717	Complete master plan to develop the east campus and the potential for services to be located at a site such as a bakery and the Hitchcock theater.	Ward-wide	OP	2283	In FY2002, the OP will conduct a master planning process in collaboration with the community, the DMH, the General Services Administration, and St. Elizabeth's Hospital to create a plan to guide the redevelopment of the east campus.	FY2002
			OCTO	2282	The District has specifically allocated money to commence a campus master plan for the east campus of St. Elizabeth's. This campus plan will be developed through a process that will require substantial input and participation from the community and the DMH. It is scheduled to start in summer 2002. The campus plan will identify development opportunities (i.e., retail, residential, commercial, mixed-use, etc.) that result from the input and feedback at the community meetings. Private development will occur only after the campus plan is complete and will not affect the hospital's current or future operations. St. Elizabeth's will retain its role as a community institution.	Ongoing

Agency Responses to Citizen Priorities

PRIORITY 2: **Public Safety**

OBJECTIVE 3: Retain St. Elizabeth's role as a community institution.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
717	Complete master plan to develop the east campus and the potential for services to be located at a site such as a bakery and the Hitchcock theater.	Ward-wide	Community	6264	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, non-profits and others are encouraged to help implement this action.	TBD
3383	Ensure that document services (which can be nonmedical) provided by the hospital will highlight those services that are available to community members.	Ward-wide	OP	5882	The OP will include this action in the scope of the master planning process, which is scheduled to begin in FY2002.	FY2002

Agency Responses to Citizen Priorities

PRIORITY 3:

Increased Educational/Vocational Opportunities for Children and Adults

The focus of this priority was on creating more vocational training opportunities in both formal and informal settings for youth and young adults. The redevelopment of the Old Congress Heights School was highlighted as a key development opportunity. For many years, residents have wanted to use this building for community activities, including vocational training. Residents recommended that the East of the River Community Development Corporation be allowed to develop a proposal for the Old Congress Heights School building that is consistent with the community's wishes.

OBJECTIVE 1:

Redevelop Old Congress Heights School site to create job-training opportunities.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
710	Negotiate development rights with East of the River Community Development Corporation to develop site in partnership with the community.	Old Congress Heights School	DMPED	2270	In the spring, as a result of community input, East of the River CDC was given the opportunity to propose a development project for the site by November 2002.	FY2002
			OPM	2271	The Office of Property Management (OPM) concurs in playing a supporting role.	FY2002
711	Create a facility for job training and multi-purpose use.	Old Congress Heights School	DMPED	2272	Using comments from residents of Congress Heights, the District has requested a development plan from the East of the River CDC for the Old Congress Heights School. Drawing on the organization's recommendations, the District will determine how the property can be best redeveloped.	FY2002
			OPM	2273	This facility has been identified to be placed on the open market for request for proposals (RFP) solicitation. OPM's only role would be surplusing the property to DHCD in accordance with disposition procedures.	
			DOES	6262	The Department of Employment Services (DOES) currently has a full-service, one-stop career center located in Ward 8. The CVS/Pharmacy-South Capitol One-Stop Career Center is located at 4049 South Capitol Street SW. Dollars are not available to fund another facility that would offer duplicative services.	Ongoing

Agency Responses to Citizen Priorities

PRIORITY 3: **Increased Educational/Vocational Opportunities for Children and Adults**OBJECTIVE 2: **Improve educational programs and facilities.**

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
712	Establish vocational training programs both in and out of the traditional school environment.	Cluster-wide	DCPS	2274	Ballou, P. R. Harris, Hart, and Ferebee-Hope have existing career and technical education programs that are open to the entire community. Ballou STAYS and Ferrebee-Hope have programs for adults and out-of-school youth. More specific information would be required to provide additional programming.	Ongoing
3360	Improve the communication among teachers, parents, and the community.	Ward-wide	DCPS	5854	This request encompasses two strategic goals of DCPS's new strategic plan: (1) increasing parent involvement and (2) strengthening interagency collaboration. Improving such outreach is being worked on already district-wide by the Children and Youth Investment Interagency Action team but will receive renewed attention as DCPS implements the strategic plan. This request will be taken under advisement in the design of programs to support T-9 schools in the Cluster.	
3361	Create on-line GED and high school courses.	Cluster-wide	DCPS	5855	These courses were available at Ballou, Hart, and P. R. Harris during FY2001 as part of the evening program provided through the University of the District of Columbia (UDC). The courses are on-line high school level; however, they should be attempted only by people who have the prerequisite skills in reading, mathematics, and technology utilization. Ballou STAY offers GED and high school courses for adults. DCPS's Career and Technical Education (CTE) would support the addition of on-line courses, pursuant to the approval of the principal. Currently, no CTE or GED programs are offered at Draper, Green, Henley, King, Leckie, Malcolm X, McGogney, Patterson, or Simon because they are elementary schools. However, because Simon is a T-9 school, there may be a possibility that such services could be provided there or in the vicinity. Terrell-MS has CX-Online courses that are accessible from home and available to all interested DC residents.	

Agency Responses to Citizen Priorities

PRIORITY 3: **Increased Educational/Vocational Opportunities for Children and Adults**OBJECTIVE 2: **Improve educational programs and facilities.**

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
3362	Increase use of nontraditional educational options.	Cluster-wide	DCPS	5856	DCPS currently operates nontraditional programs at Ballou, P. R. Harris, and Ferrebee-Hope, which are open to the entire community. DCPS's Career and Technical Education will increase its outreach to the community to communicate the availability of programs. It would be helpful to have more information about what barriers currently prevent access and use of services. Communities should also pursue strategies at the local school level.	
3363	Increase educational facilities dedicated to teaching early childhood courses.	Cluster-wide	DCPS	5857	DCPS is looking into expanding early childhood education throughout the system. Opportunities for new space may be created by modernization or construction efforts under way in all Ward 8 clusters. Patterson will receive a new building; construction is currently under way. Turner is scheduled for a new building in FY2002 and Draper in FY2003. Improvements are forthcoming at Ballou, P. R. Harris, Hart, Ferrebee-Hope, Green, Hendley, King, Leckie, Malcolm X, McGogney, Simon, and M. C. Terrell Schools. Simon is a T-9 school and the community's request will be taken into consideration during its transformation.	

Agency Responses to Citizen Priorities

PRIORITY 3: **Increased Educational/Vocational Opportunities for Children and Adults**OBJECTIVE 2: **Improve educational programs and facilities.**

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
3364	Improve the school facilities and grounds, plus the overall environment.	Cluster-wide	DCPS	5858	The schools currently listed under modernization and scheduled to be completed are Patterson in FY2003, Draper in FY2006, and Hart in FY2006. The other listed schools scheduled for components or small capital projects to be completed are Ballou—science labs and technology center in fall 2002; P. R. Harris—open space enclosure in Q1 of FY2003; Hart—window replacement in FY2003 pending progress of modernization; Draper—plumbing trap replacement in FY2002; Ferebee-Hope—chiller replacement in FY2003 and window replacement in FY2009; Green—boiler replacement in FY2002 and window replacement-final stage; Hendley—window replacement in FY2005; M. L. King—window replacement in FY2007; Leckie—chiller replacement in FY2003 and window replacement in FY2008; Malcolm X—window replacement in FY2010, boiler replacement by February 2002; McGogney—window replacement in FY2006; Simon—window replacement in FY2008; and M. C. Terrell—chiller replacement in FY2002, restroom renovations in FY2002, boiler replacement in FY2004, and window replacement in FY2011. DCPS's facilities office will continue to implement its modernization program and the component replacement and small capital program, both of which are already under way. It will continue to improve grounds management and overall maintenance of Ballou, P. R. Harris, Hart, Draper, Ferebee-Hope, Green, Hendley, King, Leckie, Malcolm X, McGogney, Patterson, Simon, and M.C. Terrell. Where T-9 schools are involved, the community's requests will be taken under advisement during planning at those schools as well.	

Agency Responses to Citizen Priorities

PRIORITY 3: **Increased Educational/ Vocational Opportunities for Children and Adults**

OBJECTIVE 3: Construct new Congress Heights Library.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
3365	Construct new Congress Heights library.	Congress Heights	DCPL	5859	The DC Public Libraries (DCPL) will develop a short- and long-range master facilities plan, which includes a feasibility study, a capacity requirements forecast, a financing and capital budget plan, and a plan for synchronization of major renovations. A needs assessment regarding the Congress Heights area will be included.	FY2002

Actions With No Commitments

Even though District agencies considered all actions this Cluster has identified, a number of actions were suggested by citizens through the SNAP process that did not receive a commitment. Reasons for a lack of commitment ranged from fiscal limitations (not enough money is currently available in the agency's budget), the particular agency with the authority to implement an action disagreed with the strategy, or the action needed more internal analysis before a commitment could be made. Those actions included the following:

PRIORITY 2:

Public Safety

Action	Location	Agency	Agency Response
Institute residency requirement for police officers.	City-wide	MPD	Residency requirement impedes recruitment efforts.
Fund the National Best Practices Collaborative residential drug-treatment facility in Congress Park I.	13th and Congress Streets	DOH	The DOH is working with the National Best Practices Collaborative to provide prevention services in the Congress Park facility.

Actions With No Commitments

PRIORITY 3:

Increased Educational and Vocational Opportunities for Children and Adults

Action	Location	Agency	Agency Response
Enlarge Congress Heights Recreation Center, or create active partnership with King Elementary School for use of facility.	Congress Heights	DPR	The majority of land at Congress Heights is owned by DCPS. DPR's land base is too small to expand. DPR has made significant investment in the surrounding community, however, with approximately \$20 million invested locally in capital projects. New building in the Mississippi Avenue Corridor includes the new SE Tennis and Learning Center, the Bald Eagle gym, and the upcoming aquatics facility to be constructed in FY2003.
		DCPS	The land base is too small. No capital funds are programmed for a new addition.
Take recreation center out of Hart Middle School and create separate facility.	Congress Heights	DPR	DCPS has agreed to improve the Hart facility. The SE Tennis and Learning Center was recently constructed next to Hart (by DPR). DPR will implement an African-American history-related enrichment curriculum at the SE Tennis and Learning Center.

Overview

While this Strategic Neighborhood Action Plan outlines and begins to address the key priorities identified by the neighborhoods in your Neighborhood Cluster, several other neighborhood initiatives are playing a major role in improving the quality of life in our neighborhoods. Those initiatives include the following:

Neighborhood Service Initiative (NSI)

Neighborhood Service strives to find permanent solutions—not just quick fixes—for persistent problems in every Ward. To this end, the NSI, in partnership with residents and 13 District agencies, has identified Persistent Problem Areas (PPAs) in the community. In most cases, when the Metropolitan Police Department (MPD) has an active Police Service Area Plan (PSA Plan) or a Capital Community Plan, a PPA work plan was developed. Those areas have recurring problems and need the cooperation and coordination of many government agencies to ensure that they become clean, safe, and healthy neighborhoods. Through a

Core Team approach, 13 government agency representatives come together weekly in each Ward to develop and implement work plans in an effort to mobilize, reclaim, revitalize, and sustain abatement of the problems in PPAs. The following few pages provide more detailed information about this initiative, which has been very active in your Neighborhood Cluster.

Transforming Schools Initiative (T-9)

In FY2001, DCPS selected nine schools to reconstitute and transform, including facilities, curriculum, and staffing. In FY2002, another set will be selected, as well as in FY2003. Several of the existing nine schools will serve as a pilot for the new “neighborhood places” model of coordinated, neighborhood-based social services being implemented by the District agencies. The T-9 schools in Ward 8 are Simon Elementary School located at 401 Mississippi Avenue SE, Turner Elementary School located at 3264 Stanton Road SE, and Kramer Middle School located at

1700 Q Street SE. *Please contact Helen Flag at 202-442-5023 to learn more about this initiative.*

Home Again: Renovating Our City's Abandoned Properties

This initiative will promote the development of the District's vacant and abandoned properties by gaining site control of the properties and by selling them to developers, who will renovate them into new homes. The initiative will begin by gaining site control in five neighborhoods: Columbia Heights, Ivy City/Trinidad, Near Northeast, Rosedale, and Shaw. Then it will expand throughout the city. The initiative's goal is to provide at least 30% of the homes to low-income families. *Please contact Neal Drobenare at 202-727-3899 to learn more about this initiative.*

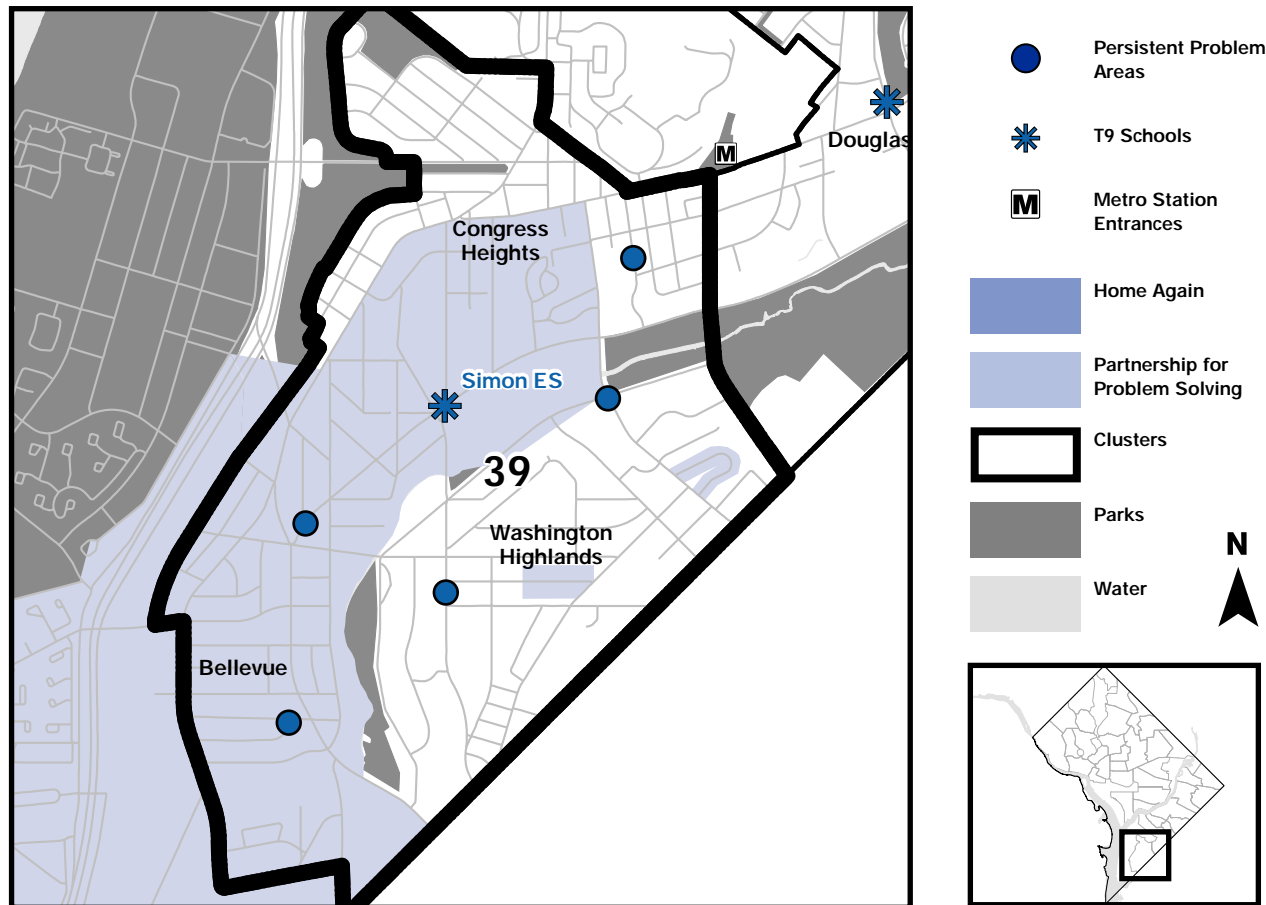
Partnership for Problem Solving

Police Lieutenants are working in partnership with the community and other stakeholders to address local public safety problems. They are developing plans specific to Police Service Areas (the geographic units

Other Neighborhood Initiatives

5

Neighborhood Initiatives in Cluster 39



that the police have implemented in the city) to facilitate the collaborative problem-solving process and to address public-safety issues. Strategies that have been developed focus on addressing offenders, victims, and locations and consist of three types of approaches: focused law enforcement, neighborhood partnership, and systemic prevention. *Please contact Ann Russell at 202-727-1585 to learn more about this initiative.*

Transit-Oriented Development (TOD)

TOD is a land use strategy to accommodate new growth, strengthen neighborhoods, and expand choices and opportunities. TOD capitalizes on bus and rail assets to stimulate and support vibrant, compact, diverse, and accessible neighborhood centers within walking distance of transit. TOD is a strategy that allows for a rich mix of uses—residential, retail, and work places—at densities that are appropriate for the neighborhood. *Please contact Karina Ricks at 202-442-7607 to learn more about this initiative.*

In many instances, the issues addressed in the SNAPs directly link with other neighborhood initiatives, thus creating synergy in areas that will receive substantial public and private resources.

The Neighborhood Initiatives Map on the previous page depicts the above-mentioned initiatives located in your cluster.

Neighborhood Service Initiative

The NSI is a partnership between 13 District agencies to identify, prioritize, and solve recurring service delivery problems, called Persistent Problem Areas (PPAs). PPAs are unique because they are multiple problems in a specific area and, therefore, require multi-agency strategies to solve. Each Ward has one Neighborhood Service Coordinator (NSC), who coordinates the work of District agencies to solve those neighborhood problems. The NSC for Ward 8 is Dionne Reeder.

To identify the PPAs for this Neighborhood Cluster, the NSC worked with Advisory Neighborhood Commissioners, community organizations, business owners, individual residents, and District agencies. Specific areas were identified and prioritized, and then specific work plans were developed for each PPA. Listed below is a more detailed description of each PPA.

There are a total of five PPAs in Cluster 39:

3300 block of 10th Place SE

Key problems in this area are vacant and neglected properties, plus illegal activity. Accomplishments have been (1) cleaning and maintenance of vacant lots, (2) working with property owners to keep their property secure until renovations were complete, and (3) reducing criminal activity. Future work in this area will be sustaining all progress to date, monitoring for illegal activity, and ensuring scheduled services in the area.

1200 block of Valley Avenue SE

Key problems in this PPA included infrastructure neglect, drug activity, and public safety. Accomplishments include the cleaning of an impassable alley and removal of abandoned vehicles, implementation of a community cleanup and festival, removal of a vacant facility on Department of Parks and Recreation property, and increased police presence on the block. Future

work will include monitoring scheduled services, increasing police bike patrols, and reducing illegal activities.

4th, Chesapeake, and Brandywine Streets SE

Key problems in this area include public safety and a need for traffic-calming measures. Accomplishments have been the installation of a stop sign near an elementary school and the placement of rumble strips in an effort to slow traffic at 6th and Chesapeake. Future work in this area includes increasing police bike patrols and monitoring scheduled services.

Forrester and Galveston Streets SW

Key problems in this area include infrastructure neglect, numerous vacant and abandoned houses, overgrown vacant lots, and public safety issues. Accomplishments have included repairing a leak from an underground spring in an alley and then having the alley repaved, cleaning vacant lots, and increasing law enforcement. Future work in this

area includes supporting the city's revitalization efforts by ensuring maintenance of all progress to date.

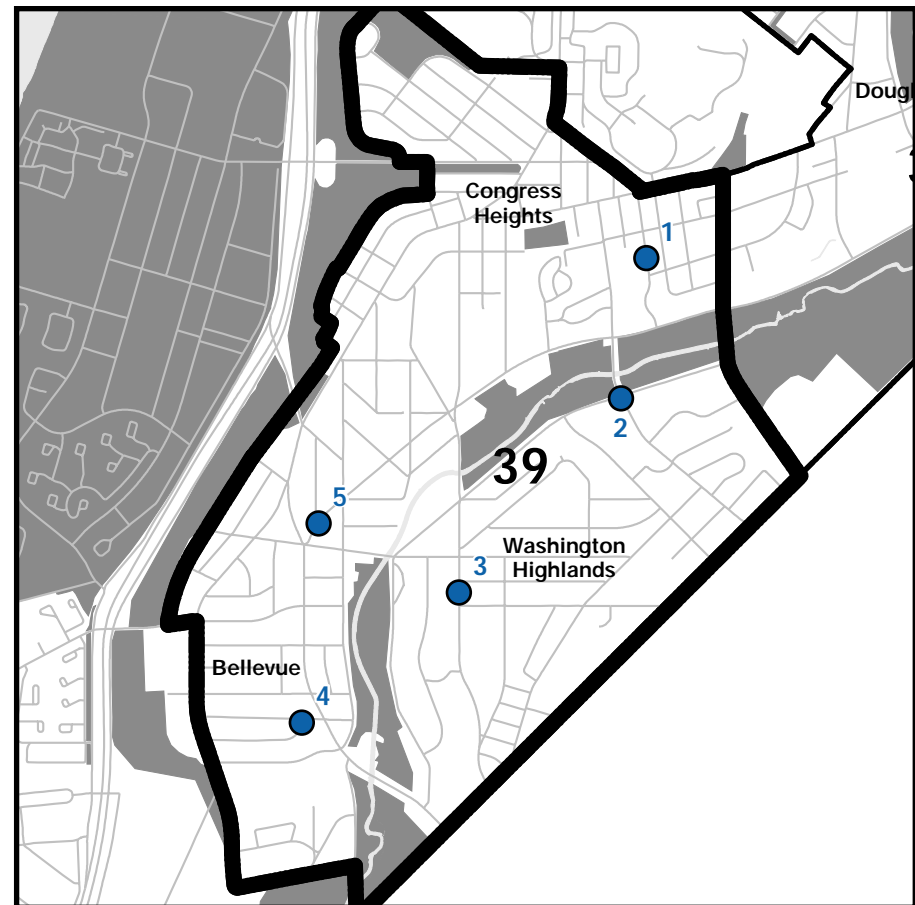
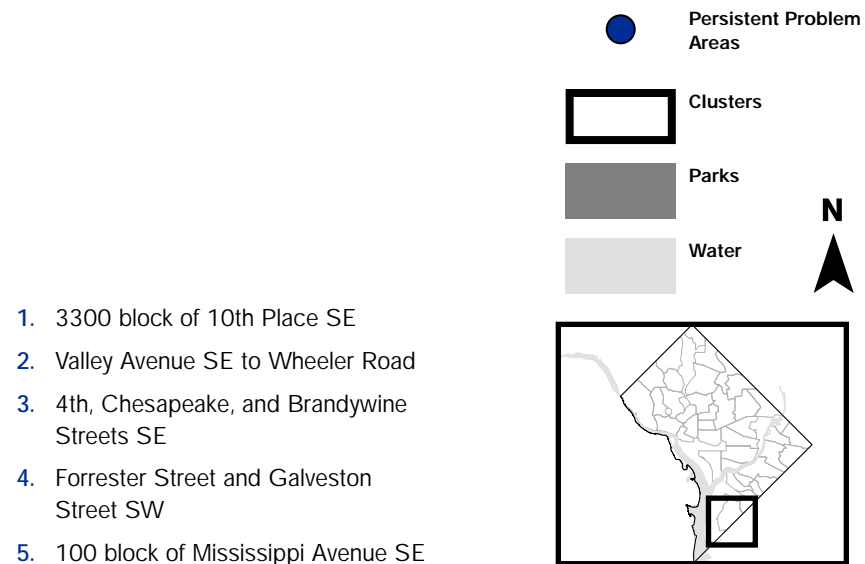
100 Block of Mississippi Avenue SE

The key problem in this PPA is an unkempt alley. The alley has several abandoned cars and trash, which have caused several fires. Accomplishments to date include the demolition of an abandoned, vacant, fire-damaged house; the trimming of trees, the removal of some abandoned cars, and the increased community involvement at PSA and ANC meetings. Future work in this area includes building the government's credibility with the community by making visible efforts in cleaning up the area, increasing sanitation enforcement, linking neighbors with established community organizations, eliminating drug activity, and helping build a thriving and well-organized community.

The NSC, in partnership with District agencies and the community, will continue to work on solving these existing PPAs. Each quarter, Neighborhood Service will be considering work on additional PPAs in the Cluster. One of the key factors in this decision is determining whether improvements made to the PPAs are being sustained. One of the variables for sustaining these areas is active community involvement, such as regular cleanups, learning about DC codes and regulations, keeping an eye on properties, and reporting any illegal activity. If you have questions, or are interested in partnering with your NSC on addressing these problems, please call Dionne Reeder at 202-645-0308.

The Persistent Problem Areas map located on the next page depicts the locations of the PPAs in your Cluster.

Persistent Problem Areas in Cluster 39



Your SNAP is a living document, not just a plan collecting dust on a shelf. In fact, a number of activities are currently under way to ensure that the priorities highlighted in this document are addressed. The following are examples:

Progress Updates to Your SNAP

The Office of Neighborhood *Action* is monitoring the status of projects with District agencies. A status update meeting will be held in each Ward twice a year to share with residents the progress of the commitments.

Implementation of Citizen-Driven Actions

The success of this plan depends on a strong partnership among District agencies, other agencies, businesses, community development corporations, the faith community, and you. To find community partners to help implement citizen actions, the Office of Neighborhood *Action* will be making contacts in your Cluster. You are strongly encouraged to take the initiative, to pull people or groups together, and to champion one of these actions. Please contact the Office of Neighborhood *Action* (at 202-727-2822) to learn where you might be able to help.

Role of your Neighborhood Planner

Your Neighborhood Planner will be responsible for implementing several actions in this Ward. During this coming year, your Neighborhood Planner will be helping to keep you informed about the construction of a new grocery store and 80 new houses at Camp Sims, plus the redevelopment of the Old Congress Heights School site.

Several other activities to be conducted over the next year include planning and outreach support for (1) the master planning process and redevelopment of St. Elizabeth's Hospital campuses; (2) the revitalization of the Bellevue neighborhood; and (3) the exploring of neighborhood-scale development at both Congress Heights Metro station and Southern Avenue Metro station.

What Happens Now

6

The Strategic Neighborhood Action Plans were built heavily on past and present plans and documents that have been developed by your neighborhood and the city. For your reference, we have listed a number of relevant plans and documents for your area. Many of these plans are accessible on the Neighborhood *Action* website at <www.neighborhoodaction.dc.gov> or at your local library.

Reference Materials

Plan:	Date Completed:	Plan Development Led by:
Cluster 39 FY2003 Citizen Budget Guide and Worksheet	March 18, 2002	DC Government
Cluster 39 Visioning Workshop Summary Report	Summer 2001	DC Government, Office of Planning
Cluster 39 Databook	Winter 2001	DC Government, Office of Planning
Ward 8 Plan	1998	DC Government, Office of Planning
City-wide Comprehensive Plan	1998	DC Government, Office of Planning
East of the River Development Initiative Study	December 2000	DC Government, Department of Housing and Community Initiative Study Development and Sorg & Associates

Action Plan Partner Abbreviations

ABRA	Alcoholic Beverage Regulation Administration	DMCYF	Deputy Mayor for Children, Youth, Families, and Elders	NSO	Neighborhood Stabilization Officer
CAH	Commission on Arts and Humanities	DMH	Department of Mental Health	NTHP	National Trust for Historic Preservation
CBO	Community-Based Organization	DMPED	Deputy Mayor for Planning and Economic Development	OCA	Office of the City Administrator
CDC	Community Development Corporation	DMPSJ	Deputy Mayor for Public Safety and Justice	OCC	Office of Corporation Counsel
CFSA	Child and Family Services Administration	DMV	Department of Motor Vehicles	OSCC	Office of the Clean City Coordinator
DBFI	Department of Banking and Financial Institutions	DMO	Deputy Mayor of Operations	OCFO	Office of the Chief Financial Officer
DCFD	DC Fire Department	DOC	Department of Corrections	OCP	Office of Contracting and Procurement
DCHA	DC Housing Administration	DOES	Department of Employment Services	OCTO	Office of the Chief Technology Officer
DCHFA	DC Housing Finance Authority	DOH	Department of Health	OLBD	Office of Local Business Development
DCMC	DC Marketing Center	DPR	Department of Parks and Recreation	OP	Office of Planning
DCOA	DC Office of Aging	DPW	Department of Public Works	OPM	Office of Property Management
DCOP	DC Office of Personnel	EMA	Emergency Management Agency	OTR	Office of Tax and Revenue
DCPL	DC Public Libraries	EOM	Executive Office of the Mayor	OZ	Office of Zoning
DCPS	DC Public Schools	FEMS	Fire and Emergency Medical Services	PSA	Police Service Area
DCRA	Department of Consumer and Regulatory Affairs	FHA	Federal Housing Administration	TCC	Taxi Cab Commission
DDOT	District Department of Transportation	IGO	Inspector General's Office	UDC	University of the District of Columbia
DHCD	Department of Housing and Community Development	MPD	Metropolitan Police Department	WASA	DC Water and Sewer Authority
DHS	Department of Human Services	NCRC	National Capital Revitalization Corporation	WCCA	Washington Convention Center Authority
DISR	Department of Insurance and Securities Regulation	NPS	National Park Service	WMATA	Washington Metropolitan Area Transit Authority
		NSC	Neighborhood Service Coordinator	ZAC	Zoning Advisory Committee
		NSI	Neighborhood Service Initiative	ZC	Zoning Commission

Your District Representatives

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City Administrator

Council of the District of Columbia

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Jack Evans, Chair Pro Tempore / Ward 2

Diane Glover, Chair, Advisory Neighborhood
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Kathleen Patterson, Ward 3

Adrian Fenty, Ward 4

Jacque Patterson, Chair, ANC 8B

Vincent Orange, Ward 5

Sharon Ambrose, Ward 6

Mary Cuthbert, Chair, ANC 8C

Kevin Chavous, Ward 7

Sandra Allen, Ward 8

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Harold Brazil, At-Large

David Catania, At-Large

Michael Johnson, Chair, ANC 8E

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